

THIS LETTER AND ACCOMPANYING DECISION FORM ARE IMPORTANT AND REQUIRE YOUR IMMEDIATE ATTENTION BY 11 SEPTEMBER 2023.

If you are in any doubt as to the contents of this document or what action you should take, you are recommended to seek your own personal financial advice immediately from your stockbroker, bank manager, solicitor, accountant or other independent financial adviser authorised under the Financial Services and Markets Act 2000 if you are resident in the United Kingdom, or, if not, from another appropriately authorised independent financial adviser.

Seed Bidco Limited
(registered number 72062)
Redwood House
St Julian's Avenue
St Peter Port
Guernsey GY1 1WA

Gresham House plc
(registered number 00000871)
5 New Street Square
London
EC4A 3TW

To: The holders of an award granted pursuant to the Gresham House plc Performance Share Plan ("PSP") on 5 August 2022 that vest as to 50% on a "Takeover Date"

Please note that if you hold awards or options granted by Gresham House plc other than those to which this letter relates, you will receive a separate proposal letter in relation to such awards/options.

4 August 2023

Dear Participant

Recommended Final¹ Cash Offer for Gresham House plc by Seed Bidco Limited (a company controlled by funds advised by Searchlight Capital Partners, L.P. and its affiliates)

We are writing in connection with the award to acquire shares (**Gresham House Shares**) in Gresham House plc (**Gresham House**) that was granted to you under the PSP on 5 August 2022 that vests as to 50% on a "Takeover Date" and as to 50% on the first anniversary of the "Takeover Date" (**Award**).

This letter explains the impact on your Award of the proposed acquisition of Gresham House by Seed Bidco Limited (**Bidco**) (a company controlled by funds advised by Searchlight Capital Partners, L.P. and its affiliates) (**Searchlight**).

Enclosed is a form (**Decision Form**) for you to complete and return in relation to your Award, should you wish to accept the Proposal (defined and described below) in respect of your Award. The Decision Form only relates to the Award. It does not apply to any other awards granted to you under the PSP, and if you hold one of these awards you will receive a separate letter in relation to such award.

If you wish to accept the Proposal in respect of your Award, you need to complete the enclosed Decision Form in accordance with the instructions set out in it as soon as possible, and return it by email to Incentives@greshamhouse.com by **5pm on 11 September 2023**.

Save where otherwise defined in this letter and the Decision Form, capitalised terms and expressions used in this letter and the Decision Form have the meanings given to them in the Scheme Document (as defined below).

¹ The financial terms of the Acquisition are final and will not be increased, except that Bidco reserves the right to increase the Acquisition Price where: (i) there is an announcement of a possible offer or a firm intention to make an offer for Gresham House by any third party; or (ii) the Panel on Takeovers and Mergers otherwise provides its consent.

Background

On 17 July 2023 (**Announcement Date**), the boards of directors of Gresham House and Bidco announced that they had reached an agreement on the terms of a recommended final² cash offer pursuant to which Bidco would acquire the entire issued and to be issued share capital of Gresham House (**Acquisition**).

It is intended that the Acquisition will be implemented by means of a Court-sanctioned scheme of arrangement of Gresham House under Part 26 of the Companies Act 2006 (**Scheme**) which requires the approval of Gresham House Shareholders and the sanction of the Court. The Scheme is a Court-approved process whereby, if Scheme Shareholders vote in favour of the Scheme, the Court sanctions the Scheme (**Court Sanction**) and the Court Order is delivered to the Registrar of Companies, the Scheme becomes Effective and the Acquisition will proceed, i.e. Gresham House will be acquired by Bidco. The Scheme only applies to Gresham House Shares which are on the shareholder register at a prescribed time (**Scheme Record Time**) shortly after Court Sanction and before the date on which the Scheme becomes Effective (**Effective Date**).

The Acquisition is subject to certain regulatory conditions, and therefore it is unclear at this time when the Court Hearing to sanction the Scheme will take place and when the Acquisition will become Effective. However, it is expected that the Acquisition will become Effective late 2023/early 2024 and the latest date by which the Scheme may become Effective is 17 April 2024, unless Gresham House and Bidco agree, with the consent of the Panel on Takeovers and Mergers and (if required) the Court, a later date.

A copy of the document containing full details of the Scheme (**Scheme Document**) is available at <https://www.greshamhouse.com/ghe-plc-offer/>. A copy of this letter is also available at <https://www.greshamhouse.com/ghe-plc-offer/>. You should read this letter (including the Appendix) and the enclosed Decision Form in conjunction with the Scheme Document.

Acquisition Price

Under the terms of the Acquisition, which is subject to the satisfaction of the conditions and further terms set out in the Scheme Document, each Scheme Shareholder (i.e. a person holding Gresham House Shares at the Scheme Record Time) will, provided that the Scheme becomes Effective, receive:

1,105 pence in cash for each Gresham House Share held ("Acquisition Price")

You should note that, if any dividend and/or other distribution and/or other return of capital is declared, made or paid, or becomes payable in respect of Gresham House Shares on or after the Announcement Date and prior to the Effective Date, the Acquisition Price will automatically be reduced by an amount equal to the amount of such dividend and/or distribution and/or return of capital (other than as set out in the Scheme Document).

Effect of the Scheme on your Award

Your Award vests:

- as to 50% on the "Takeover Date" as defined in the award certificate relating to each Award (**Award Certificate**), and can be exercised for a period of 30 calendar days following the Takeover Date (**First Tranche**); and
- as to the remaining 50% of the Award on the first anniversary of the "Takeover Date" as defined in the Award Certificate, and can be exercised for a period of 30 calendar days following the first anniversary of the Takeover Date (**Second Tranche**).

² The financial terms of the Acquisition are final and will not be increased, except that Bidco reserves the right to increase the Acquisition Price where: (i) there is an announcement of a possible offer or a firm intention to make an offer for Gresham House by any third party; or (ii) the Panel on Takeovers and Mergers otherwise provides its consent.

The Takeover Date is Court Sanction for these purposes. Your Award can only be exercised to the extent that the performance conditions that apply to your Award have been achieved as at the date of Court Sanction.

The Remuneration Committee of Gresham House will determine the extent to which the applicable performance conditions have been achieved, and therefore the number of Gresham House Shares in respect of which your Award will vest, closer to the time of Court Sanction. To the extent that your Award does not vest, it will lapse on Court Sanction.

If the Court sanctions the Scheme, your Award will be exercisable as to the First Tranche (i.e. 50% of the number of Gresham House Shares which the Remuneration Committee determines are subject to your Award, in accordance with the performance conditions), during the period of 30 calendar days commencing on Court Sanction. The First Tranche of your Award will lapse at the end of that 30 day period (**First Tranche Lapse Date**) to the extent it is not exercised (unless it lapses sooner under the terms of the PSP).

The Second Tranche of your Award will not become exercisable on Court Sanction and will not lapse on the First Tranche Lapse Date. The Second Tranche of your Award will be exercisable with effect from the first anniversary of Court Sanction and will lapse 30 calendar days following the first anniversary of Court Sanction (**Second Tranche Lapse Date**) if it has not been exercised or has not lapsed sooner under the terms of the PSP.

You should note that your Award (or any part thereof) will remain subject to the rules of the PSP, and in particular the provisions relating to cessation of employment, until it is exercised in full.

In accordance with the terms of your Award as set out in the Award Certificate, the Remuneration Committee of Gresham House has resolved, conditional on Court Sanction, that if you exercise the First Tranche of your Award with effect from Court Sanction or the Second Tranche of your Award following the Effective Date, each exercise of your Award will be settled by a payment of cash equal to 50% of the "Bonus Amount" as determined in accordance with your Award Certificate (**Cash Amount**). You will not therefore receive Gresham House Shares if you exercise the First Tranche of your Award or the Second Tranche of your Award.

If the Scheme is not sanctioned by the Court, your Award will continue to subsist on its terms, and will not vest or become exercisable as described in this letter other than in accordance with its terms.

Bidco's Proposal

Bidco is proposing that you exercise your Award to the maximum extent possible (i.e. as to the First Tranche) with effect from Court Sanction (**Proposal**). If you accept the Proposal, you will receive a payment in cash equal to the Cash Amount relating to the First Tranche (**Cash Settlement**) in settlement of the First Tranche of your Award and will not receive Gresham House Shares. You may accept the Proposal by completing and returning the enclosed Decision Form.

The Second Tranche of your Award is not affected by the Scheme, and will become exercisable with effect from the first anniversary of Court Sanction until the Second Tranche Lapse Date, unless it has lapsed sooner under the terms of the PSP. The proposal in relation to the Second Tranche of your Award is that you take no action in relation to the Second Tranche.

In order to exercise the First Tranche of your Award and receive your Cash Settlement at the earliest possible time, you should accept the Proposal by completing and returning the Decision Form as soon as possible and in any event by **5pm on 11 September 2023**.

If you fail to exercise the First Tranche of your Award before the First Tranche Lapse Date or before your Award lapses on its terms, the First Tranche of your Award will lapse and become worthless. If you fail to exercise the Second Tranche of your Award after it becomes exercisable and before the Second Tranche Lapse Date or before your Award lapses on its terms, the Second Tranche of your Award will lapse and become worthless.

Settlement Arrangements

If you accept the Proposal in respect of your Award by completing the Decision Form, Gresham House will pay to you the Cash Settlement to which you are entitled on partial exercise of your Award. The Cash Settlement will be paid to you via the Gresham House payroll on the next practicable payroll date after the Effective Date, after the deduction of any liability to income tax and employee's National Insurance contributions arising on the partial exercise of your Award.

Tax Treatment

The Appendix to this letter sets out further details of the tax treatment of your Award.

What happens if I do not accept the Proposal using the Decision Form?

If you do not accept the Proposal in respect of the First Tranche of your Award, you may choose to exercise the First Tranche of your Award in the normal way at any time after Court Sanction but before the First Tranche Lapse Date, provided that the Award has not already lapsed on its terms. You will still receive a Cash Settlement rather than Gresham House Shares, and the Cash Settlement will be calculated in the same way. Delaying the exercise of the First Tranche of your Award, or not accepting the Proposal in respect of the First Tranche of your Award, will therefore not have any effect on the value of your Cash Settlement but is likely to delay when you receive such Cash Settlement.

Should you wish to exercise the First Tranche of your Award otherwise than by accepting the Proposal, you should contact Incentives@greshamhouse.com.

If you have not exercised the First Tranche of your Award on the First Tranche Lapse Date, it will lapse and will become incapable of being exercised. Your Award may also lapse on its terms before the First Tranche Lapse Date.

What happens if the Court does not sanction the Scheme?

The Decision Form will only take effect if the Court sanctions the Scheme. In the event that you complete the Decision Form indicating that you wish to partially exercise your Award and the Court does not sanction the Scheme, your Award will not be exercised and will continue to subsist subject to the rules of the PSP and your Award Certificate.

What happens if I cease to hold employment with Gresham House?

If you cease to be employed by Gresham House, your Award (or any part thereof) may lapse, depending on the reason for the cessation of your employment and the terms of your Award. The leaver provisions in the PSP rules or your Award Certificate will apply and you will be contacted separately if this is the case.

Recommendation

The Gresham House Directors, who have been so advised by Evercore Partners International LLP (**Evercore**) and Blackdown Partners Limited (**Blackdown Partners**) as to the financial terms of the Proposal, consider the terms of the Proposal set out in this letter to be fair and reasonable in the context of the Acquisition. In providing their advice to the Gresham House Directors, Evercore and Blackdown Partners have taken into account the commercial assessments of the Gresham House Directors. Evercore is providing independent financial advice to the Gresham House Directors for the purposes of Rule 3 of the Takeover Code.

The Gresham House Directors unanimously recommend that you accept the Proposal set out in this letter in respect of your Award. You should consider your own personal circumstances, including your tax position, when deciding whether to accept the Proposal.

Please note that no officer or employee of Gresham House or Bidco will be able to give you legal, financial or tax advice nor advise you personally on the course of action that you should take in relation to your Award. If you are in any doubt as to the contents of this

letter, the course of action you should take, or your tax position, you should seek your own independent professional advice immediately.

Action Required

If you wish to accept the Proposal in respect of the First Tranche of your Award, you need to complete and return the enclosed Decision Form in accordance with the instructions set out in it **as soon as possible** and return it by email to Incentives@greshamhouse.com **so as to be received no later than 5pm on 11 September 2023**. You should not assume that any further reminder will be sent to you about this deadline.

If you take no action with respect to your Award, or fail to take action promptly, and Court Sanction occurs, the First Tranche of your Award will remain exercisable until the First Tranche Lapse Date (or any shorter period where your Award otherwise lapses in accordance with its terms), following which it will lapse and you will not receive any benefit in respect of the First Tranche of your Award.

Please read the Terms & Conditions and the explanatory notes printed on the Decision Form carefully before you complete it.

Yours faithfully

Anthony Townsend

Chair
Gresham House plc

Lily Oliveira

Director
Seed Bidco Limited

Notes

1. Unless the context otherwise requires or otherwise defined herein, words and expressions defined in the Scheme Document and the rules of the PSP shall have the same meanings in this letter and the enclosed Decision Form.
2. The Gresham House Directors, whose names are set out in paragraph 2.1 of Part VI of the Scheme Document, accept responsibility for the information contained in this letter (including the Appendix hereto) and the accompanying Decision Form (including any expressions of opinion) other than the information for which responsibility is taken by others pursuant to Note 3 below. To the best of the knowledge and belief of the Gresham House Directors (who have taken all reasonable care to ensure that such is the case), the information (including any expressions of opinion) contained in this letter (including the Appendix) and the accompanying Decision Form for which they accept responsibility is in accordance with the facts and does not omit anything likely to affect the import of such information.
3. The Searchlight Responsible Persons (which includes all the Bidco Directors), whose names are set out in paragraph 2.2 of Part VI of the Scheme Document, accept responsibility for the information contained in this letter and the accompanying Decision Form (including any expressions of opinion) relating to Bidco, the Wider Bidco Group, the Bidco Directors and the Searchlight Responsible Persons and their respective immediate families and the related trusts of, and persons connected with, the Bidco Directors and/or the Searchlight Responsible Persons, and the persons (other than the Gresham House Directors) deemed to be acting in concert (as such term is defined in the Code) with Bidco. To the best of the knowledge and belief of the Searchlight Responsible Persons (who have taken all reasonable care to ensure that such is the case), the information (including any expressions of opinion) contained in this letter (including the Appendix) and the accompanying Decision Form for which they accept responsibility is in accordance with the facts and does not omit anything likely to affect the import of such information.
4. Evercore, which is authorised and regulated by the Financial Conduct Authority in the United Kingdom, is acting exclusively as financial adviser to Gresham House and no one else in connection with the matters described in this letter and the accompanying Decision Form and will not be responsible to anyone other than Gresham House for providing the protections afforded to clients of Evercore nor for providing advice in connection with the matters referred to herein. Neither Evercore nor any of its subsidiaries, branches or affiliates owes or accepts any duty, liability or responsibility whatsoever (whether direct or indirect, whether in contract, in tort, under statute or otherwise) to any person who is not a client of Evercore in connection with this letter and the accompanying Decision Form, any statement contained herein, any offer or otherwise. Apart from the responsibilities and liabilities, if any, which may be imposed on Evercore by the Financial Services and Markets Act 2000 and successor legislation, or the regulatory regime established thereunder, or under the regulatory regime of any jurisdiction where exclusion of liability under the relevant regulatory regime would be illegal, void or unenforceable, neither Evercore nor any of its affiliates accepts any responsibility or liability whatsoever for the contents of this letter and the accompanying Decision Form, and no representation, express or implied, is made by it, or purported to be made on its behalf, in relation to the contents of this letter and the accompanying Decision Form, including its accuracy, completeness or verification of any other statement made or purported to be made by it, or on its behalf, in connection with Gresham House or the matters described in this letter and the accompanying Decision Form. To the fullest extent permitted by applicable law, Evercore and its affiliates accordingly disclaim all and any responsibility or liability whether arising in tort, contract or otherwise (save as referred to above) which they might otherwise have in respect of this letter and the accompanying Decision Form or any statement contained herein.
5. Blackdown Partners, which is authorised and regulated by the Financial Conduct Authority, is acting exclusively as financial adviser to Gresham House and no one else in connection with the matters described in this letter and the accompanying Decision Form and will not be responsible to anyone other than Gresham House for providing the protections afforded to clients of Blackdown Partners nor for providing advice in connection with the matters referred to herein. Neither Blackdown Partners nor any of its subsidiaries, branches or affiliates owes or accepts any duty, liability or responsibility whatsoever (whether direct or indirect, whether in contract, in tort, under statute or otherwise) to any person who is not a client of Blackdown Partners in connection with this letter and the accompanying Decision Form, any statement contained herein, any offer or otherwise. Apart from the responsibilities and liabilities, if any, which may be imposed on Blackdown Partners by the Financial Services and Markets Act 2000, or the regulatory regime established thereunder, or under the regulatory regime of any jurisdiction where exclusion of liability under the relevant regulatory regime would be illegal, void or unenforceable, neither Blackdown Partners nor any of its affiliates accepts any responsibility or liability whatsoever for the contents of this letter and the accompanying Decision Form, and no representation, express or implied, is made by it, or purported to be made on its behalf, in relation to the contents of this document, including its accuracy, completeness or verification of any other statement made or purported to be made by it, or on its behalf, in connection with Gresham House or the matters described in this letter and the accompanying Decision Form. To the fullest extent permitted by applicable law, Blackdown Partners and its affiliates accordingly disclaim all and any responsibility or liability whether arising in tort, contract or otherwise (save as referred to above) which they might otherwise have in respect of this letter and the accompanying Decision Form or any statement contained herein.

6. Evercore and Blackdown Partners have given and not withdrawn their written consent to the issue of this letter (including the Appendix) and the accompanying Decision Form, with the inclusion of the references to their names in the form and context in which they appear.
7. The enclosed Decision Form, including the terms and conditions, the notes and the instructions on it, shall be deemed an integral part of the Proposal.
8. All acceptances and elections in respect of the Proposal will be irrevocable.
9. Your Award is governed by the rules of the PSP, the Award Certificate in respect of the relevant Award and applicable legislation. If there is any inconsistency between those rules, the Award Certificate and the legislation and this letter and the Decision Form, the rules of the PSP, the Award Certificate and the applicable legislation will prevail. Nothing in this letter or the Scheme Document serves to vary the rules of the PSP or the terms of your Award or to extend the life of your Award if it has lapsed or may lapse under the rules of the PSP or its terms.
10. The information relating to taxation given in this document is given by way of guidance only.
11. The ability to exercise your Award pursuant to the Scheme is subject to the Scheme being sanctioned by the Court. If the Scheme is not sanctioned by the Court, your Award will not become capable of exercise as a result of the Scheme and will continue to subsist on its terms.
12. The accidental omission to despatch this letter, or the accompanying Decision Form to, or any failure to receive the same by, any person to whom the Proposal is made, or should be made, shall not invalidate the Proposal in any way.
13. Receipt of documents will not be acknowledged. All documents sent by or to you will be sent at your own risk.
14. The Proposal (and acceptances and elections in respect of the Decision Form) shall be governed by and construed in accordance with English law.
15. A copy of this letter will be available to view (subject to any applicable restrictions relating to persons resident in Restricted Jurisdictions) on Bidco's website at www.seed-offer.com and Gresham House's website at <https://www.greshamhouse.com/ghe-plc-offer/>.

Appendix

UK Tax Treatment

Summarised below are the generally applicable UK tax implications for the holder of an Award who works, and is resident and domiciled for tax purposes, only in the UK. This summary is for guidance only and cannot be relied on as tax advice by any person and no liability is accepted by Gresham House in respect of this summary. The precise tax consequences for you will depend on your particular circumstances and, if you are in any doubt, you should consult an appropriate independent professional adviser. If you are resident, domiciled or work in a jurisdiction other than the UK, you should consult a suitably qualified professional adviser to determine your tax position.

The following assumes that you work and are tax resident in and only in the UK and have worked and been so resident from the date of grant of your Award up to the date of exercise. The following is based on current legislation and published HM Revenue & Customs guidance.

Will I have to pay income tax or NICs when I exercise my Award?

You will be liable to pay income tax and employee's National Insurance contributions on the gain made on the exercise of your Award, i.e. the amount of the Cash Settlement that is paid to you.

Your employer will be responsible for accounting for these income tax and employee's National Insurance contribution liabilities to HM Revenue & Customs. However, under the rules of the PSP you are liable to reimburse such liabilities to Gresham House and/or your employer (if different). By accepting the Proposal you will authorise Gresham House to withhold an amount equal to such liabilities from your Cash Settlement.

**IF YOU ARE IN ANY DOUBT ABOUT YOUR TAX POSITION YOU SHOULD CONSULT AN
INDEPENDENT PROFESSIONAL ADVISER.**

Gresham House plc Performance Share Plan

Decision Form

*This Decision Form relates to the award granted under the PSP on 5 August 2022 that vests as to 50% on a "Takeover Date" and as to 50% on the first anniversary of the "Takeover Date" (**Award**).*

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt about the contents of this Decision Form or the actions you should take, you should consult an independent financial adviser duly authorised under the Financial Services and Markets Act 2000 if you are resident in the United Kingdom, or, if not, you should consult another appropriately authorised independent financial adviser.

This Decision Form should be read in conjunction with the accompanying letter from Gresham House and Bidco dated 4 August 2023 in relation to the Award (**Letter**) and the Scheme Document. Terms and expressions used in this Decision Form shall have the same meanings as in the Letter, unless otherwise defined herein.

The choices available to you are set out in the Letter and this Decision Form. If you wish to accept the Proposal in respect of your Award using this Decision Form you must complete, sign and date this Decision Form in the presence of an independent witness (not being your spouse, civil partner or family member) over the age of 18 and return it by email to Incentives@greshamhouse.com by 5pm on 11 September 2023.

SECTION 1 – DETAILS OF PARTICIPANT

Name	
Home Address (including postcode)	
Telephone number	

Please insert/amend your details above, including a telephone number, should we need to contact you regarding your Decision Form.

SECTION 2 - EXERCISE OF AWARD

If you wish to accept the Proposal in relation to your Award so that the First Tranche of your Award is automatically exercised with effect from immediately after Court Sanction (as outlined in the Letter), please place a tick in the box below. Your Award will be exercised to the maximum extent possible, as described in the Letter (i.e. as to the First Tranche only).

SECTION 3 – DECLARATION AND SIGNATURE

Please complete the following in the presence of an independent witness (a person who is aged 18 or more and who is not your spouse or civil partner, or a member of your immediate family). Your witness should be present to witness your signature.

I confirm that by signing this Decision Form:

1. I have read and understood the Letter and the Decision Form and understand and irrevocably agree to the Terms & Conditions set out in this Decision Form;
2. If I have placed a tick in the Box in Section 2 above, I hereby:
 - 2.1.1 irrevocably elect to exercise the Award held by me to the extent such Award can be exercised (i.e. as to the First Tranche), such exercise to take effect from immediately after Court Sanction;
 - 2.1.2 understand and acknowledge that the exercise of my Award will be settled by a Cash Settlement in accordance with the terms of my Award, and that I will not be entitled to receive Gresham House Shares upon exercise of my Award;
 - 2.1.3 authorise and instruct Gresham House to pay the Cash Settlement payable to me in the next practicable payroll following the Effective Date, after deduction of an amount equal to the income tax and employee’s National Insurance contributions that arise in respect of the exercise of the Award; and
3. I irrevocably appoint any director of Gresham House and any person nominated by them as my attorney and authorise such attorney to execute, complete, sign and submit any documents and deliver any document (including deeds) and do any act or thing which the attorney, in their absolute and unfettered discretion, considers necessary or desirable on my behalf in order to give effect to my instructions in this Decision Form.

SIGNED AND DELIVERED AS A DEED BY:

Your Full Name (in block capitals)	
Your Signature:	
Date:	
IN THE PRESENCE OF:	
Witness’ Name:	
Witness’ Address:	
Witness’ Signature:	

TERMS & CONDITIONS

1. By completing, signing and returning the Decision Form duly executed, I:
 - (a) confirm that I have had an opportunity to read the Scheme Document and have understood it, and confirm that I have had an opportunity to obtain independent advice in relation to the decisions set out in the Decision Form;
 - (b) confirm that I am entitled to exercise the First Tranche of the Award in accordance with the rules of the PSP and my Award Certificate, subject to Court Sanction;
 - (c) confirm that my Award is valid and has not lapsed and is free from all liens, mortgages and third party interests of any nature whatsoever;
 - (d) understand that the exercise of my Award pursuant to the Decision Form is conditional upon and subject to the Scheme being sanctioned by the Court and that if the Scheme is not sanctioned by the Court, the Decision Form shall have no effect and my Award will remain in existence and continue to be governed by, and subject to, its terms and the rules of the PSP, even if I have completed and submitted the Decision Form prior to the time that the Scheme was expected to be sanctioned by the Court;
 - (e) understand that if my Award has lapsed or lapses (or has been exercised or is exercised) before exercise takes effect pursuant to the Decision Form, completion of the Decision Form will be of no effect in relation to such Award;
 - (f) confirm that all decisions made in this Decision Form are irrevocable and cannot be withdrawn or altered;
 - (g) acknowledge that neither Gresham House nor Bidco will be responsible for any consequential loss if this Decision Form is incorrectly completed or where it has not been possible to obtain clarification of my instructions;
 - (h) hereby agree that, if this Decision Form is returned duly signed by me but has not otherwise been validly or correctly completed or is returned duly signed by me but there is no tick in the Box in Section 2 of this Decision Form, I will be deemed to have irrevocably: (i) agreed to accept the Proposal in respect of my Award; and (ii) agreed to be subject to and bound by all of the terms and conditions set out herein;
 - (i) hereby accept that Gresham House and Bidco reserve their respective rights, at their discretion, to accept any Decision Form which is received after 11 September 2023 as an acceptance of the Proposal in respect of my Award;
 - (j) authorise that any correspondence or any other items or documents (if any) in connection with the exercise of my Award may be sent to me at my own risk at the address set out for me in this Decision Form;
 - (k) understand and accept that if the Scheme is sanctioned by the Court and my Award is exercised pursuant to this Decision Form, I will be liable to satisfy all income tax and employee's National Insurance contributions liabilities that arise in respect of any such exercise; and
 - (l) hereby agree that all powers of attorney and authorities on the terms conferred by this Decision Form are given by way of security for the performance of my obligations and are irrevocable in accordance with section 4 of the Powers of Attorney Act 1971, and undertake to confirm and ratify any action properly or lawfully taken on my behalf by any attorney appointed by or pursuant to this Decision Form.
2. This Decision Form (including the Terms & Conditions contained within it) is governed by, and shall be construed in accordance with, the laws of England and Wales. The courts of England and Wales shall have jurisdiction to settle any dispute which may arise out of, or in connection with, the Proposal and/or the Terms & Conditions and/or this Decision Form.